#### **Board Minutes**

# The World Sailing Board met between 09:00 – 18:00 on Friday 2 February and 09:00 – 17:00 on Saturday 3 February 2018 at the Movenpick Hotel, Hamburg, Germany



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#### Present:

# Kim Andersen – President

# Jan Dawson - Vice-President

#### Torben Grael - Vice-President

### Gary Jobson - Vice-President

#### W. Scott Perry - Vice-President

#### Quanhai Li - Vice-President

Yann Rocherieux - Chairman, Athletes' Commission

Ana Sanchez del Campo Ferrer - Vice-President

Nadine Stegenwalner - Vice-President

Andy Hunt - Chief Executive Officer

#### In attendance:

Carlos de Beltran - Director of Technical & Offshore

Hugh Chambers - Chief Commercial Officer

Alastair Fox - Director of Events

Jonela Haxhinasto – Finance & Business Operations Director

Jon Napier - Director of Legal & Governance

# 1. Opening of the Meeting

(a) Communication from the President

The President welcomed the Board to Hamburg and thanked the Deutscher Segler Verband for hosting the Board.

The President updated the Board on his meetings with the International Olympic Committee, the Fédération Internationale de Hockey, and the Association of Summer Olympic International Federations.

(b) Conflicts of Interests

The Board noted the Register of Interests.

The President and Jan Dawson declared an interest in event bids being considered during the meeting and would not participate in these items.

(c) Minutes

The Board noted the minutes of its meetings of 4 November 2017, 5 December 2017 and 8 January 2018.

- (d) Matters Arising
  - i) Support Team

The Director of Events updated the Board on the proposed support team arrangements for Aarhus 2018.

# **Decision**

Support boats must be restricted to the "box" during racing at Aarhus 2018. Support teams will not be permitted to use drones afloat. This ruling will also be extended to the Sailing World Cup Series with immediate effect.

# 2. Safety

The Director of Technical & Offshore updated the Board on the recent work of the Safety Panel.

The Board noted the minutes of the Panel and requested that the Panel ensure that any best practice and safety learning points are disseminated and published by World Sailing.

#### 3. Finance

(a) 2017 Management Accounts

The Board reviewed the 2017 management accounts.

(b) World Sailing Debtors

The Board reviewed the list of debtors and suspended MNAs.

# **Decision**

The Board requested the Executive Office prepare a proposal for quadrennial subscription fees for MNAs in Entry Category and Category 1 as the cost of collecting these fees is significant.

c) Quarterly Report on the Isle of Man Trust

The Board noted the investment report from the Trust.

#### 4. Commercial Report

(a) Sponsorship nd Commercial Revenue

The Board received a report from the Chief Commercial Officer on sponsorship and commercial revenue projections, and the launch of the e-Sports Sailing World Championships.

(b) World Sailing Trust

The Board received a report from the Chief Commercial Officer on the World Sailing Trust and discussed potential appointments of Trustees.

#### 5. Governance

(a) Disciplinary Cases

There were no disciplinary cases to note.

(b) MNA Matters

The Board received an update from the Director of Legal Affairs & Governance on the situation regarding events held on the Crimea and the national Laser class association in Italy.

(c) 2024 Olympic Classes Contract

The Board received an update on the 2020 – 2024 Olympic Classes Contract from the Directors of Legal Affairs & Governance and Technical & Offshore.

#### **Board Minutes (cont'd)**

### **Decision**

The Board approved amendments to the Olympic Classes Contract concerning multi-site production requirements.

(d) Governance Commission

The Board discussed the scope of work of the Commission and resources allocated to the Governance Review.

# Decision

The Board requested the Commission proceed with the review focussed on the relationship between the AGM, Council, Board and the Committees (the role, rights and responsibilities of each), and the complexity and timeliness of the World Sailing decision making process.

The Board approved the budget for the Commission work for phase one and the Commission will agree the appointment of the independent Chairman.

(e) Olympic Review Process - Regulation 23

The Board received a report from the Director of Events on the Olympic review process.

The Board discussed the forthcoming Council debate and votes under Regulation 23.

#### **Decision**

The Board supported the recommendation of the Events Committee to Council to place under review the Men & Women's Windsurfer, Men's One Person Dinghy Heavyweight, and the Men & Womens' Two Person Dinghy Events.

#### Decision

The President will not permit any Council Member with a conflict of interest to take part in the debate or vote. Alternates should be appointed prior to the debate commencing.

### 6. Reports & Information

(a) Vice President Reports

The Board received a verbal report from each Vice President on their areas of responsibilities.

(b) CEO Report

The Board received a report from the Chief Executive Officer.

The Chief Executive Officer noted World Sailing was the first Olympic International Federation to successfully obtain ISO 201201 status (sustainable event standard and management system). The Board was updated on plans for the Mid-Year Meeting and the 2018 Annual Conference and noted that the internal organisation restructuring was now complete.

The Chief Executive Officer updated the Board on performance against the 2018 corporate objectives.

(c) Digital Platform

The Board received an update from the Chief Executive Officer on the tender process for World Sailing's new digital platform.

# **Board Minutes (cont'd)**

# 7. Strategy

The Board discussed its proposed four-year strategy for World Sailing.

### **Decision**

The Board agreed a draft strategy and the Executive Office will prepare a further draft for Board approval and then consultation with an external reference group prior to presentation of the first draft to Council at the mid-year meeting.

#### 8. Events

(a) 2018 Paralympic Sailing Reinstatement Plan

The Board received the proposed 2018 Paralympic Sailing Reinstatement Plan and received a presentation from the Director of Events and the Chief Executive Officer.

#### **Decision**

The Board approved the Plan.

(b) 2021 - 2028 Event Strategy Update

The Board received an update from the President on the development on the 2021 – 2028 Event Strategy.

(c) 2020 Olympic Sailing Competition & Showcase Events Update

The Board received a report from the Director of Events on preparations for the 2020 Olympic Sailing Competition.

(d) 2018 Sailing World Championships Update

The Board received a report from the Director of Events on preparations for the 2018 Sailing World Championships.

(e) 2018 Youth Olympic Games Update

The Board received a report from the Director of Events on the 2018 Youth Olympic Games and the progress of the qualification system.

(f) World Sailing Championships Recommendations

The Board considered the bid panel recommendations for the 2019 and 2020 Women's and Youth Match Racing World Championships. The President and Jan Dawson did not participate in this item.

# **Decision**

The Board approved the recommendations of the Evaluation Panels subject to confirmation of contract acceptance by the proposed venues.

The Director of Events updated the Board on progress with other bid processes.

# **Decision**

The Board approved Marseille, FRA as the venue for the 2019 World Cup Series Final (subject to contract).

(g) eSailing World Championships

The Board received a report from the Chief Commercial Officer on preparations for the eSailing World Championships.

(h) 36th America's Cup

The Board received an update from the President and the Chief Executive Officer on negotiations with the Defender and the Challenger of Record.

# **Board Minutes (cont'd)**

# 9. Future Meetings

The Board noted the dates of its future meetings:

- (a) Mid-Year Meeting 10 & 11 May 2018
- (b) Board Meeting 17 & 18 September 2018
- (c) Annual Conference 26 October to 4 November 2018

# 10. Any Other Business

The Board discussed the need to promote a more zero tolerance attitude towards equipment cheating in the sport.

# **Decision**

The Board requested the Executive Office to prepare proposals for the Board's review on how equipment cheating can be better identified and dealt with.